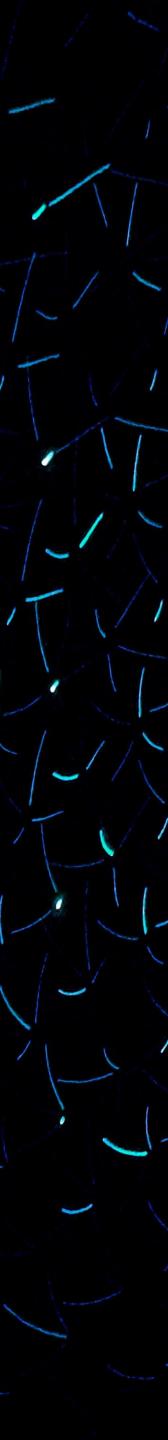


# NEXT Biometrics

**Q4** Presentation February 23, 2022





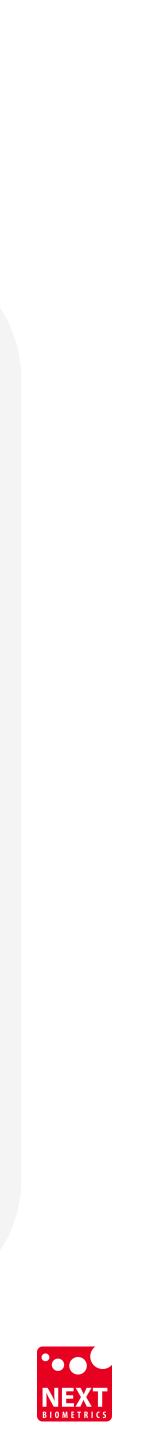
### Agenda

### **Review of 2021**

Q4 Report and summary

Outlook and review of 2022

Q&A session



### Three proof points on our way to success

- 1. Design wins
  - A. Continued good traction 3 design wins per quarter
  - 24 Design Wins Year end mix of small, medium, large & 2-3 with great volume potential Β.
- 2. Second measurement and today's key message, +47% Gross Margin
- 3. OPEX remain flat at 15m NOK

Revenue will be generated by existing and new Design-wins



### Why is there a time lag from announced Design-Win to NEXT Revenues

- There is a natural time shift before NEXT receives recurring orders & revenues
- NEXT customers required to allocate time in: design effort, tech-integration & product development, certification, quality, marketing, sales and ramp up etc.
- NEXT keeps pushing customers via longer lead-times and providing incentives for committed early bookings





### **Revenue contributing Customers (design-wins)**

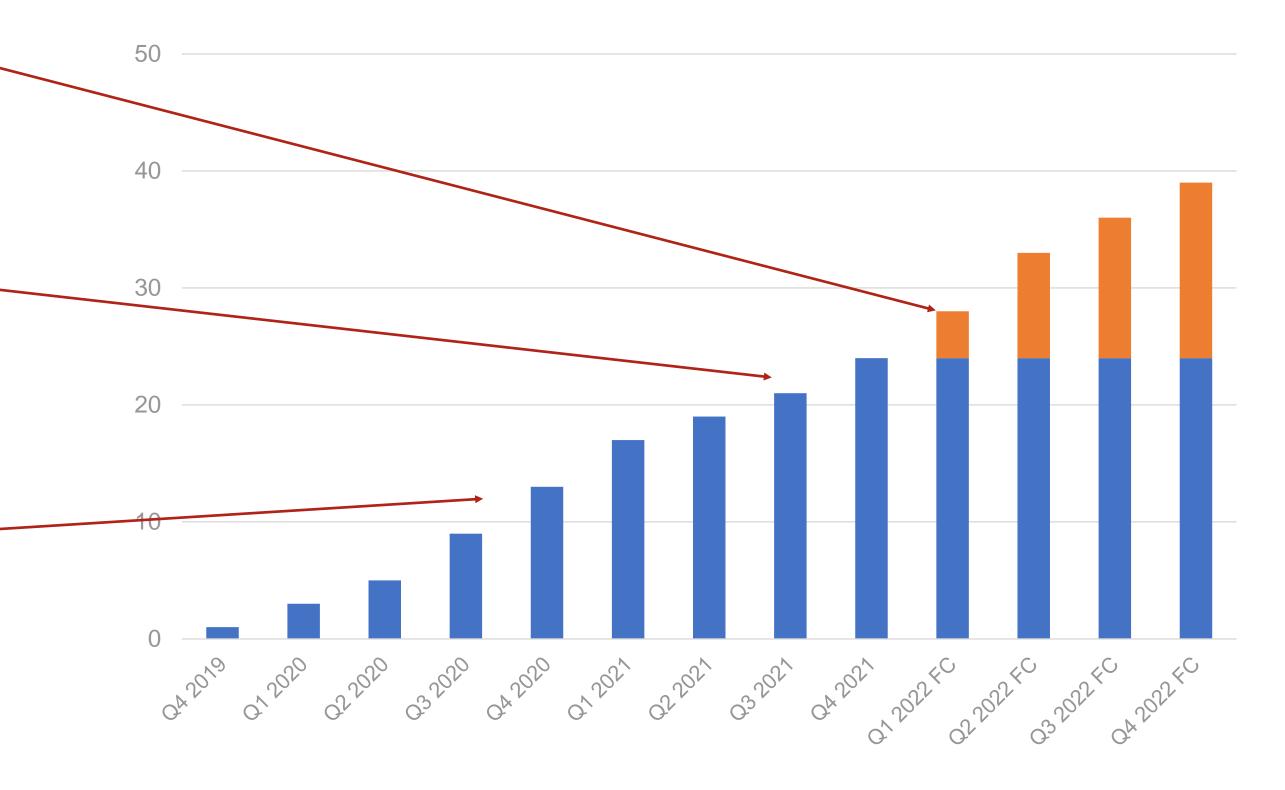
- 1. The India OEM Classified as great potential Will enter India market with NEXT FAP20 When: As soon as UIDAI launch L1 (customer exp. July)
- 2. Tech Giant

Classified as exceptional potential Will enter India market with NEXT FAP20 Will integrate NEXT sensors in additional products When: As soon as UIDAI launch L1 (customer exp. August)

3. NGRAVE

Classified as great potential NGRAVE entering with awarded product (waiting list in 90 countries already) When: In mass production but challenges with supply chain

4. New design-wins in funnel Multiple leads within our selected segments **Total number of design-wins** (accumulated)



Indicative extrapolation of current pace of new design-wins (3 design wins per quarter). This is just an indication, not a guiding from NEXT



### NGRAVE – <u>Small</u> Design win with great volume potential

- Start-up company with an off-line "cold" crypto-wallet
- Design-win won in Q4 2020, initial order Q4 2020
- NGRAVE's product development process took approximately 12 months from design-win to commercial product launch
- Successful product launch and long waiting list of customers in 90 countries

#### Potential

6

- Unique crypto currency users increased by 200 million in one year ending 2021, now totaling almost 300 million
- Latest follow up order, revenues NOK 3.1 m









### India based OEM & Tech Giant, design wins with great volume potential

India OEM

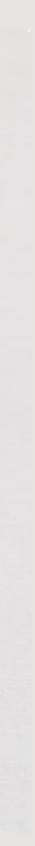
- Total initial order revenues USD 2.2 m
- Deliveries staring April 2022
- This partnership agreement will open-up the Indian market for us as they will certify the FAP20 with UIDAI L1 certificate

Tech Giant

- This Tech Giant has decided to enter Indian market with NEXT FAP20
- This Tech Giant will also integrate NEXT sensors in additional global products and tenders (for example readers and portable tablet type of devices)

Two OEMs confirming NEXT updated Go-To-Market model in India where strong local partners own the L1 certificate







# Updated Go-To-Market strategy in India

- 1. Indian technology shift from "L0" to "L1" certifications in the Aadhaar program with  $\sim$ 1.1B population • Where LO compliant readers (for e.g. buy a SIM card or buying a train ticket) are shipped since 2017 • LO devices will be replaced by higher security certified biometric L1 devices • First L1 certified biometric readers in the market expected around end Q2 2022 (1 year COVID delay)

3. NEXT now in partnership with 2 (out of 5) larger OEMs for upcoming L1 market



2. Historic LO annual volumes 3-6m units, # of readers to be replaced with L1 amounting to approx. 15-20m units

NEXT in great position for L1 volume market with updated Go-To-Market strategy, where we let strong local partners own the certificate



### Agenda

Review of 2021 and first part of 2022

#### **Q4 Report and summary**

Outlook

Q&A session



# Key Figures Q4-2021

#### Profit and loss

NOK million	Q4 2020	Q4 2021
Revenue	8.8	13.7
Adjusted COGS	(7.3)	(7.1)
Adjusted gross margin	1.5	6.5
Adjusted gross margin %	17%	47%
Adjusted OPEX <sup>1)</sup>	(9.4)	(14.7)
Adjusted EBITDA <sup>1)</sup>	(7.9)	(8.2)
Cash position	67.9	102.7

Adjusted gross margin at all-time high Continued low quarterly OPEX

1) OPEX and EBITDA excluding share based renumeration and Option and options social security costs of net NOK 1.7 m in Q4 2021 Revenues of NOK 13.7 m vs. NOK 8.8 m in Q4 2020

• Revenues continued to be impacted by semiconductor shortage; revenues of NOK 23.7 m if components had been available

Adjusted gross margin of 47% vs. 17% in Q4 2020

Improved product mix in Q4 2021

Booked NOK 6.3 m in non-recurring inventory write-offs in Q4 2021

Adjusted OPEX<sup>1)</sup> of NOK 14.7 m vs. NOK 9.4 m in Q4 2020

Adjusted EBITDA<sup>1)</sup> similar to Q4 2020

Cash position of NOK 102.7 m vs. NOK 67.9 m in Q4 2020



### Q4 Key takeaways

Three main proof-points on NEXT's way to success

Operating costs	In line with NOK 15 m/quarter	
Adjusted Gross margin	Best ever quarterly adjusted gross margin at 47%	
Design wins	3 new design-wins during Q4 2021, accumulated 24	
Revenues	Revenues booked at NOK 13.7 m (NOK 24 m including backlog)	

#### In Addition:

- During Q4: Delivered highest quarterly FAP20 shipment level in company history
- Established new go to market model and secured local partners in India
- Events subsequent to Q4:
  - Announced FAP20 initial USD 2.2 m purchase order from India based OEM
  - Announced new repeat purchase order from -NGRAVE



### Agenda

Review of 2021 and first part of 2022

Update on design wins

Q4 Report and summary

Outlook

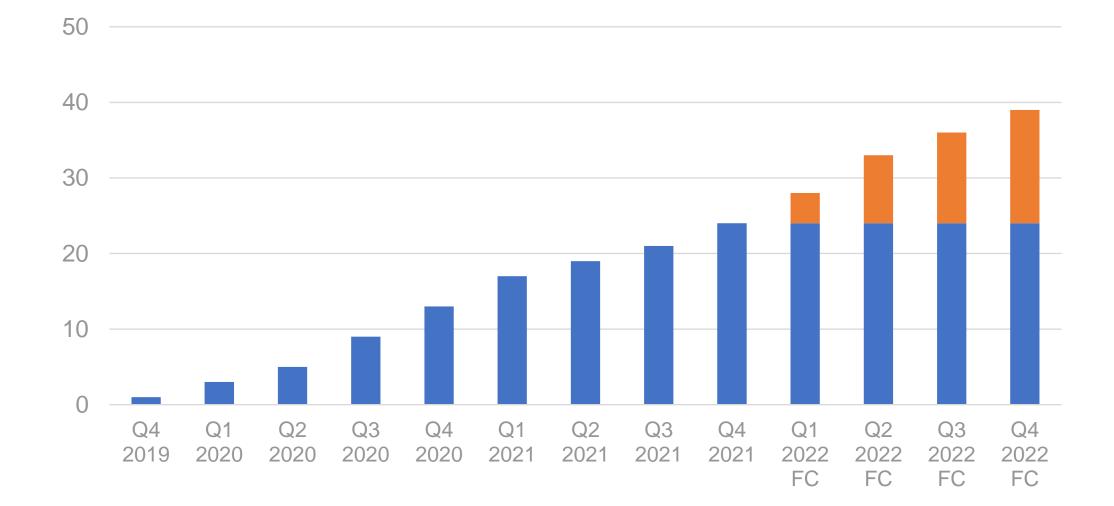
Q&A session



### Outlook

- Continue with 3 new design-wins per quarter
- Structured increase of FAP20 design-wins
- Multiple ongoing dialogs with prospective partners with different volume potential (Small, medium, large and exceptional)

#### Total number of design-wins (accumulated)



#### With a strong balance sheet and a slim operation, NEXT main focus is scaling up revenues with existing and additional design wins

Indicative extrapolation of current pace of new design-wins (3 design wins per quarter). This is just an indication, not a guiding from NEXT



# Higher revenues is final piece of the puzzle

- NEXT's cost structure was resolved quickly. It takes longer to improve gross margin, now that transformation is also demonstrated.
- We are diligently working on converting current pool of 24 Design wins to revenues.
- With quarterly revenues of NOK 35-40 m, adjusted OPEX of NOK 15 m and 40% gross margin, NEXT will reach EBITDA<sup>1)</sup> break even.

Current pool of design wins expected to be sufficient to reach EBITDA<sup>1</sup> break even.













### **NEXT Biometrics** Group ASA

www.nextbiometrics.com





