

# NEXT Biometrics Group ASA

Q1-2019 Presentation

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# **Business Highlights Q1-2019**



### **Government ID:**

- Several design-in agreements signed
- New PO's for India received and revenue expected to accelerate in H2-2019

#### **Smart Card:**

- Agreement signed with tier-2 smart card manufacturer WizCard, Taiwan
- Received and delivered purchase order for 30,000 sensors from Tactilis

## **Subsequent events:**

- Provided card specification for payment network (May)
- Partnership with Newland on biometric POS (May)
- Design-in and first shipments to KSI (April)



# **Key Financials Q1-2019**



# **Key Financials:**

- Growth: +18% to NOK 27.5 million compared with NOK 23.3 million in Q1-2018
- Revenue slightly down from NOK 29.3 million in Q4-2018 due to lower notebook build rates during Chinese New Year
- Revenue diversification showing further progress
- Gross margin: 34% compared with 19% in Q1-2018 and 36% in Q4-2018
- Most of cost reduction program executed, on track to complete restructuring by Q3-2019
- Raised NOK 179 million in net proceeds in a private placement



# **Key Figures Q1-2019**



#### **Profit and loss**

NOK million	Q1 2018	Q2 2018	Q3 2018	Q4 2018	Q1 2019	2018
Revenue	23.3	25.6	30.2	29.3	27.5	108.4
COGS	(18.8)	(18.9)	(21.1)	(18.8)	(18.2)	(77.6)
Gross profit	4.5	6.7	9.1	10.5	9.3	30.8
Gross margin	19%	26%	30%	36%	34%	28%
EBITDA	(38.8)	(44.4)	(39.1)	(38.6)	(38.7)	(160.9)
EBITDA adjusted*	(37.8)	(41.0)	(35.7)	(35.0)	(35.4)	(149.5)

## Q1-2019:

Revenue of NOK 27.5 million, compared with NOK 29.3 million in Q4-2018

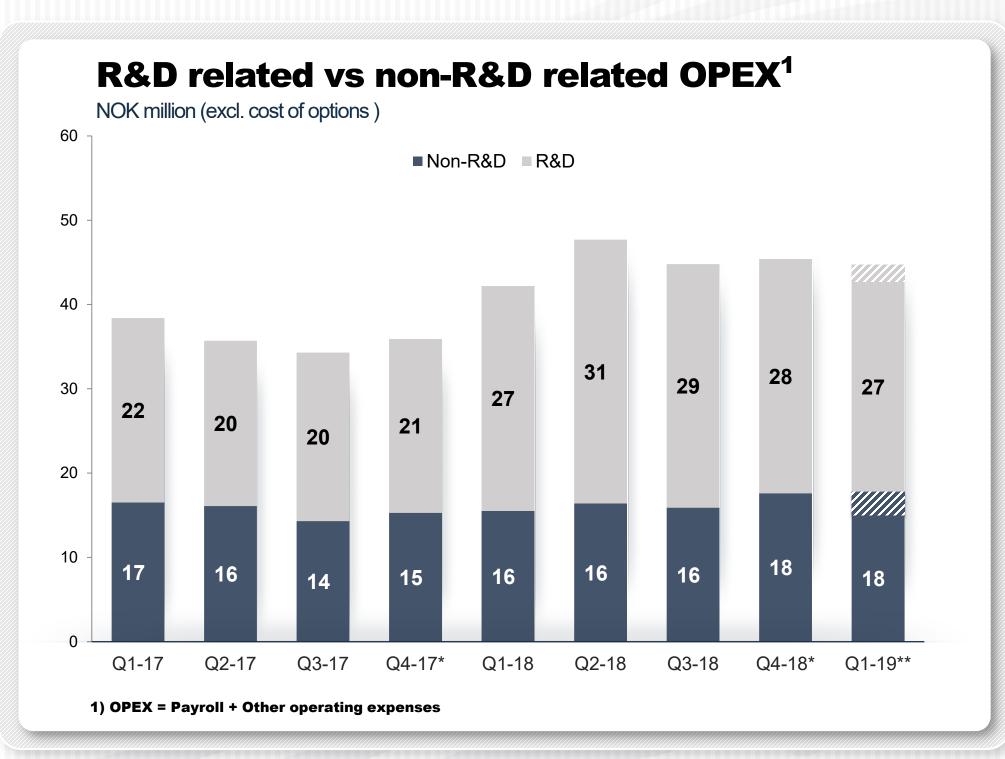
- Notebook volumes the main driver
- Announced pilot projects and design wins to take full effect in industry-typical intervals
- Revenue to increase as customers roll out their solutions
- One-off severance pay and other costs of NOK 4.8 million in Q1-2019 related to cost-down program

Gross margin: 34% compared with 19% in Q1-2018 and 36% in Q4-2018

<sup>\*</sup>EBITDA adjusted for cost of options.

# **Peak OPEX and R&D Investment Levels Passed**





# **R&D** focused on Smart Card and Government ID

 Projects on track for expected volume market take off

## **Cost reduction program**

- Target of 20% decrease, full impact from Q3-2019
- One-off severance pay and other costs of NOK 4.8 million in Q1-2019
- Optimizing organization with increased focus on sales
- Commercializing payment card solution, scaling back other development processes

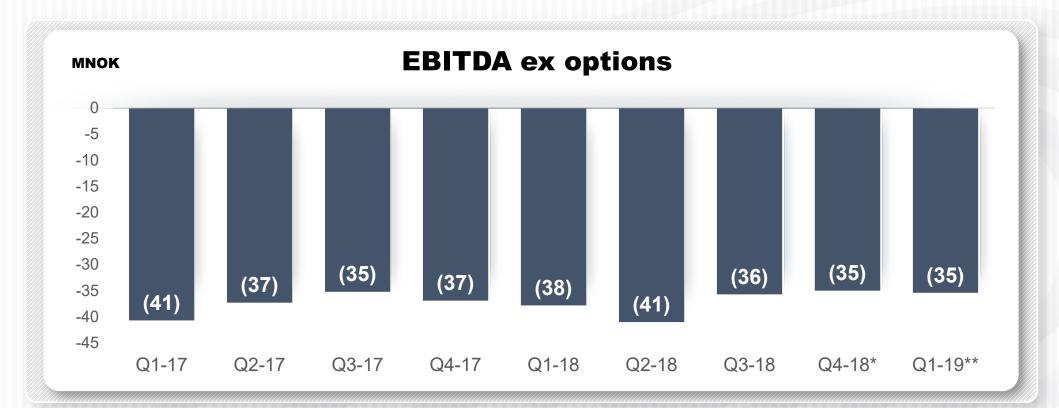
**OPEX** stable over last 3 quarters

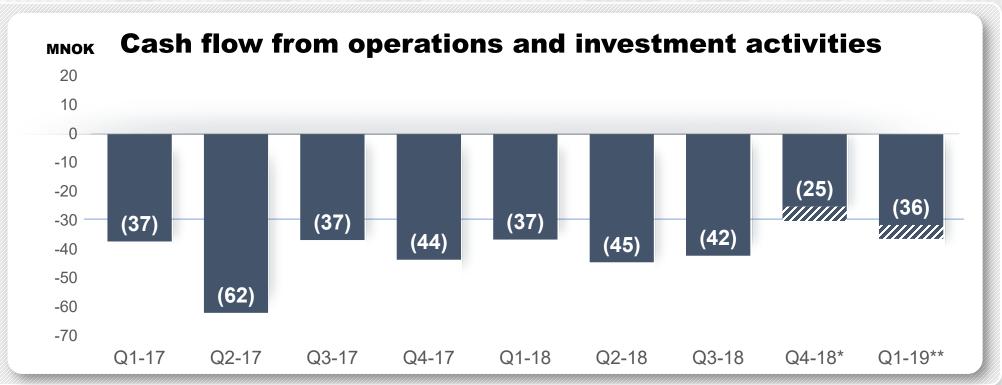
<sup>\*)</sup> Q4-2017/18 incl. NOK 5 million Skattefunn effect and Q4-2018 incl. additional NOK 3 million of R&D expense following a non-recurring reclassification of investments

<sup>\*\*)</sup> Adjusted for NOK 4.8 million severance pay and other one-off effects

# **EBITDA and Cash Flow Performance**







## EBITDA:

- Q1-2019 EBITDA-loss excl. options includes severance and other one-off effects of NOK 4.8 million
- Q4-2018 benefitted from NOK 5 million positive tax scheme contribution (Skattefunn)

#### **Cash flow:**

- Cash used for operations of NOK 31 million in Q1-2019 adjusted for severance pay and other one-off effects
- Q4-2108 cashflow included NOK 5 million Skattefunn effect
- Long-term cash flow levels to improve

<sup>\*)</sup> Q4-2018 Adjusted for Skattefunn effect of NOK 5 million

<sup>\*\*)</sup> Q1-2019 Adjusted for NOK 4.8 million severance pay and other one-off effects

# **Balance Sheet & Cash Flow Development**

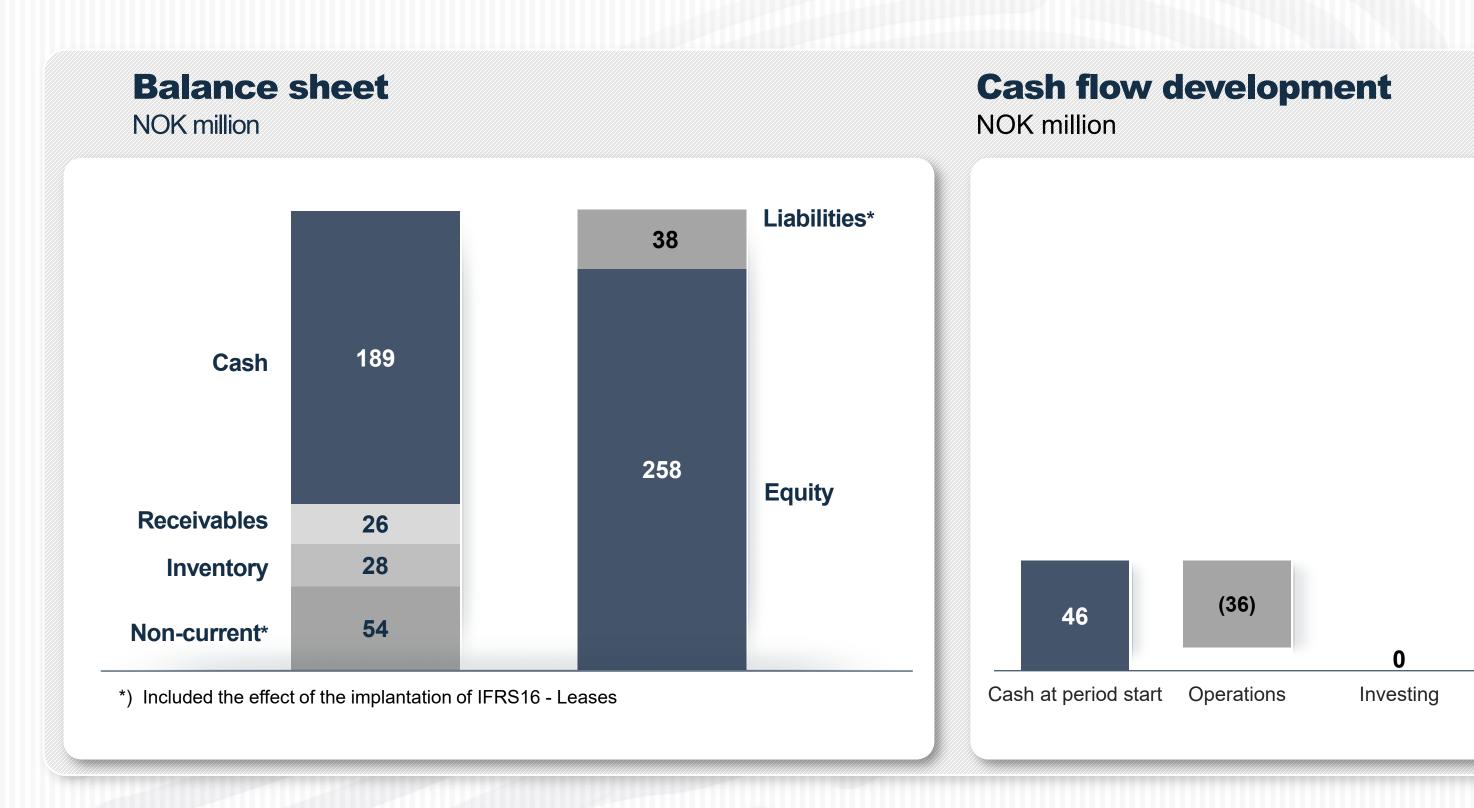


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Financing

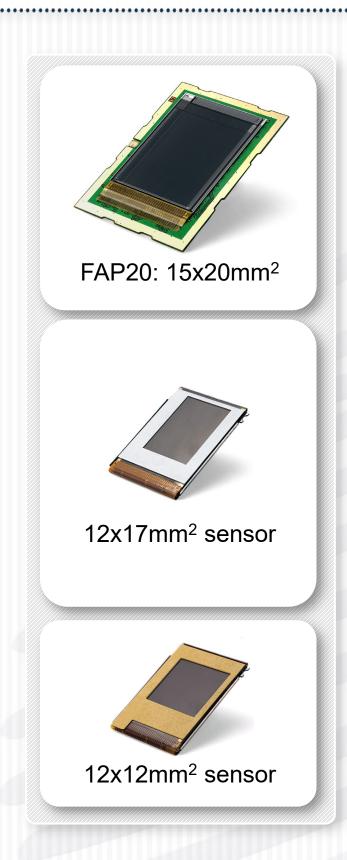
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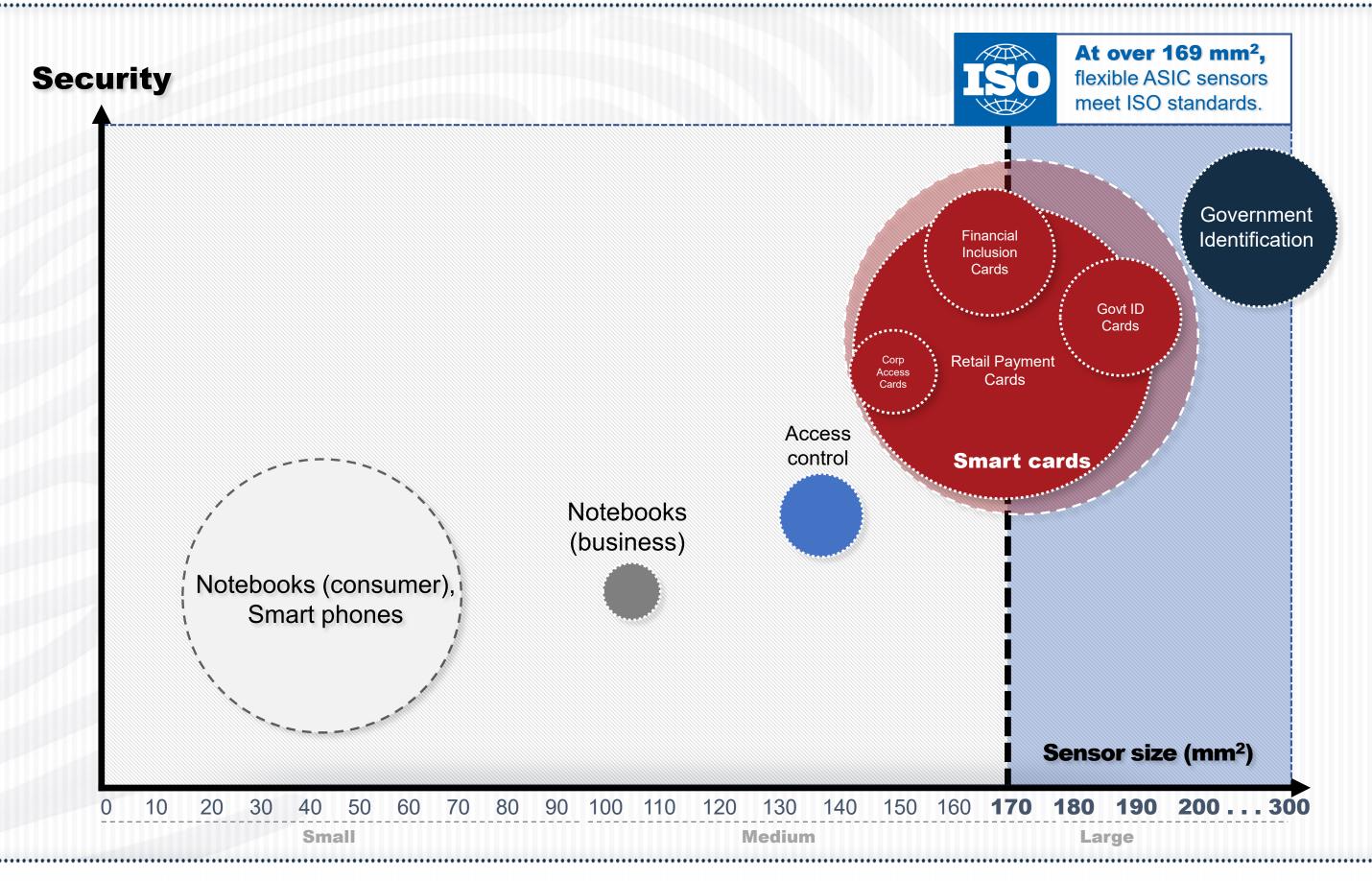
Cash at period end



# **NEXT Technology Position: Higher Security with Larger Sensor Size**







# Leveraging NEXT's Large Size, Cost Benefit in Four Target Markets





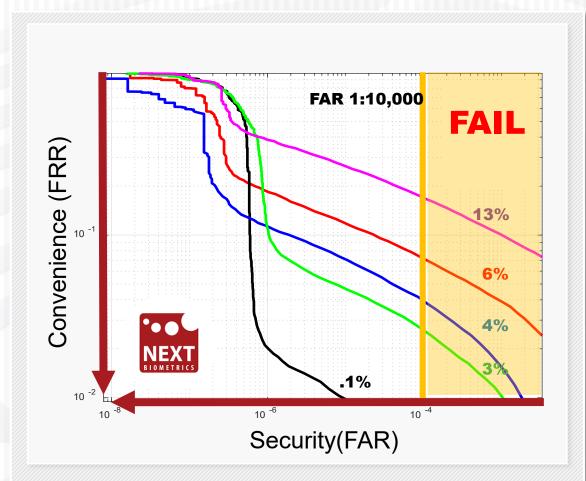
# **Physics Matters!**





## **Higher Number of Features**

- Easy, one-touch enrollment
- Better security through capture of more features



## **Size Makes the Difference**

- NEXT sensors work 20x more often than best competitor and 100x more often than the worst -> higher user convenience
- Better User Experience lower frustration from having to retry on false rejections



## LTPS Advantages

- LTPS (plastics) flexes and doesn't break at larger size – glass (silicon) does!
- Easy & cost efficient in production
- Supports standard smart card manufacturing flow

# Smart Card – Build Traction for Success in the Evolving Payment Market



#### **Achievements**

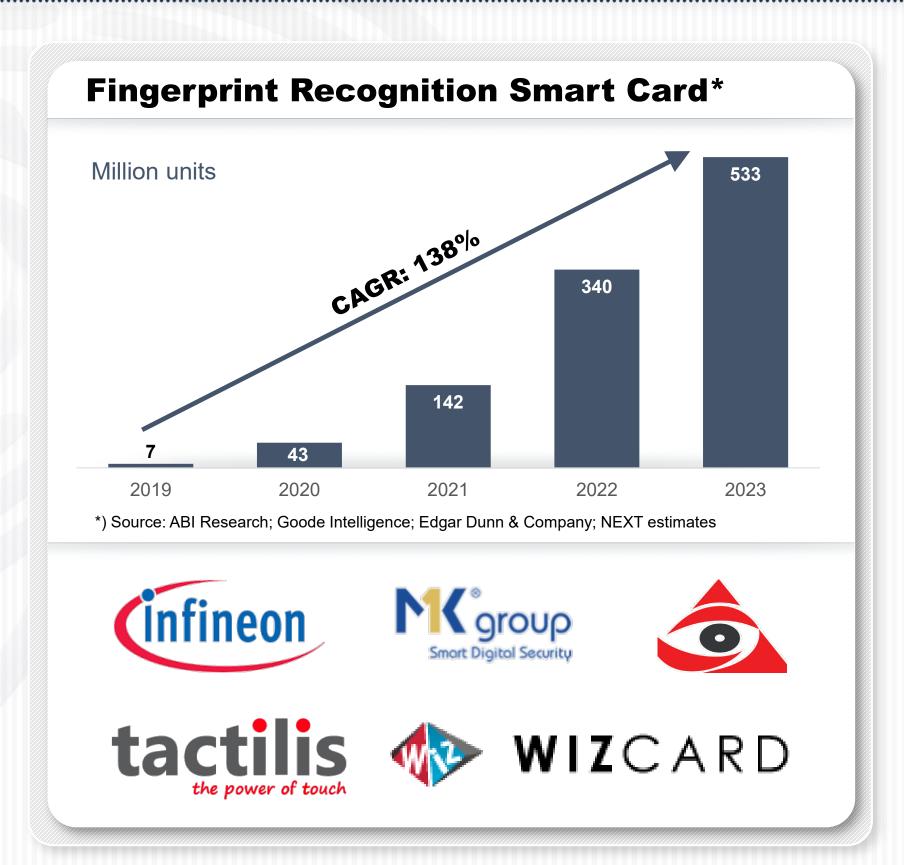
- ✓ Biometric payment card specification phase-1 delivered to US payment network
- ✓ Agreement with Taiwan-based WizCard on the development of biometric smart card solutions
- √ 30,000 sensors shipped to Tactilis under existing PO

## Pipeline 2019

- Additional tier-2 card manufacturers
- Deliver phase-2 biometric payment card specification to US-payment network
- Dual Interface sensor demonstrations from Q2-2019

#### **Priorities**

- Close alignment with all major players in the smart card ecosystem
- Further develop ongoing technology partnership with Infineon
- Target new wins to start using biometric dual interface technology from 2020



# **Government ID India – Win Market Share**



#### **Achievements**

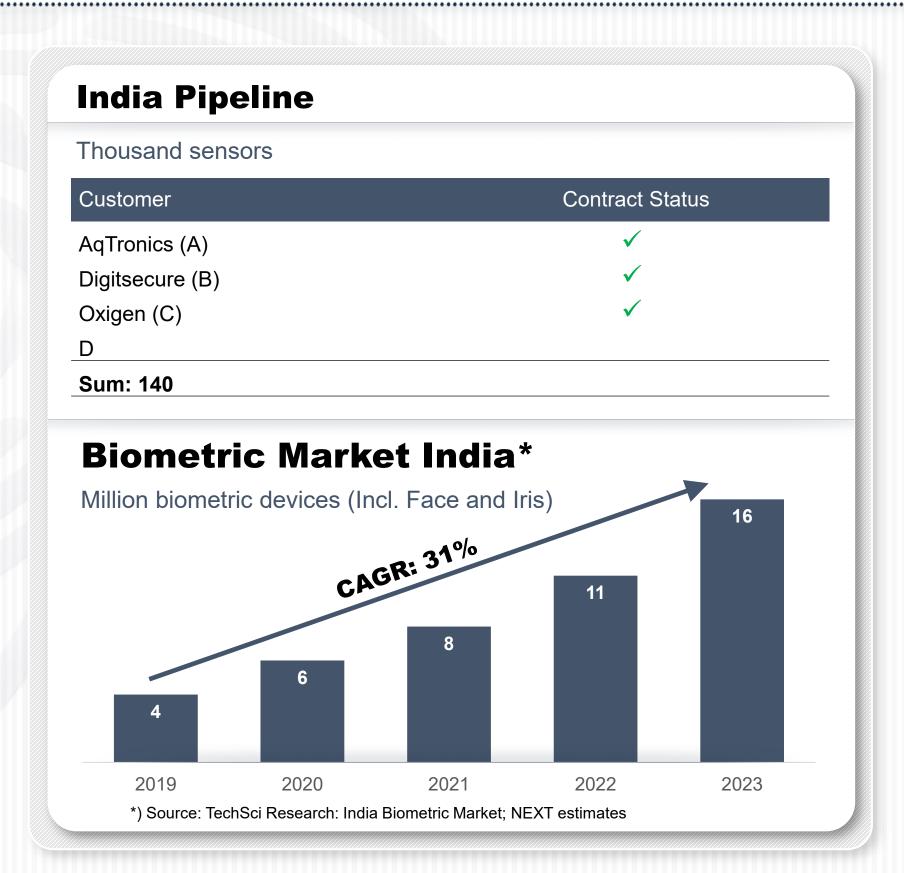
- ✓ Signed 3 agreements out of 4 forecasted in January
- ✓ Started shipments in February
- ✓ Delivered customized product to customer
- ✓ Design-in with POS vendor Basewin

## Pipeline 2019

- Open new distributor while continuing with historic channel
- Close agreement with customer D in H2-2019
- Revenue to accelerate from H2-2019 as elections conclude

#### **Priorities**

- Increase market share in India through 2019
- Aadhaar L-1 certification in line with market development



# **Government ID General Market – Build Global Position**



#### **Achievements**

✓ Partnership and supply agreement with Newland for biometric POS (May)

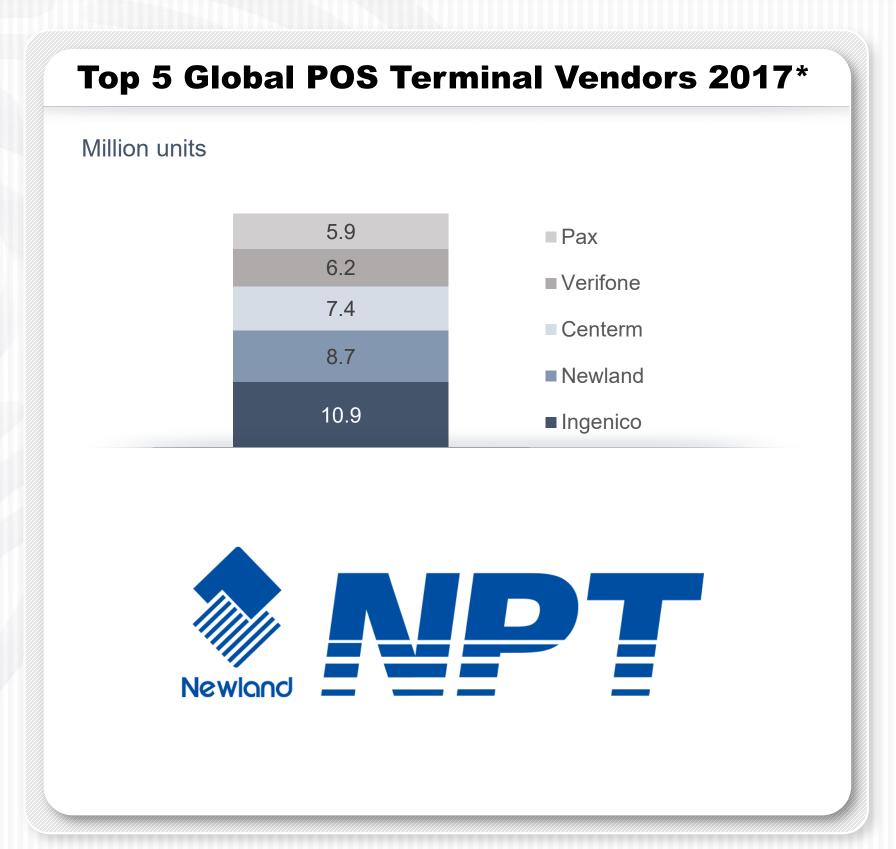
## Pipeline 2019

- Sign supply agreements following design-in for general Government ID market (POS, m-POS, ATM, etc.)
- FAP20 sensor available for volume sales from Q3-2019

#### **Priorities**

- Expansion of product portfolio alongside market growth
- Further market penetration in APAC

"With millions of terminals deployed globally, highest quality, reliability and mass production capability are decisive factors," said Mr. Shen, CTO of Newland. "We have evaluated several options and NEXT Biometrics' excellent sensor technology and performance have won us over."



<sup>\*)</sup> Source: The Nilson Report, Issue 1138, Sept 2018

# **Access Control – Volumes Emerging**



### **Achievements**

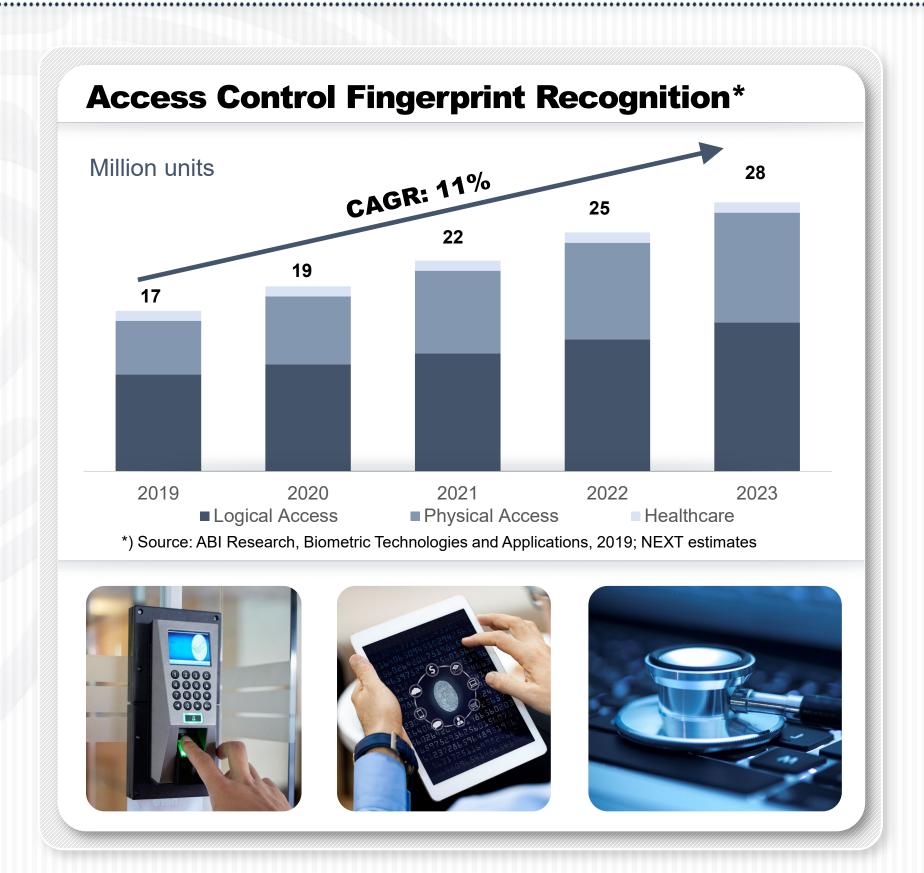
- ✓ Market entry into Russia through new distributor UniComm
- Expanded regional coverage through existing distributor
- ✓ 2 design-in projects with end customers in Turkey
- ✓ Design-in and first shipments to KSI (April)

## Pipeline 2019

- Sign 2 additional distribution agreements
- Extend indirect sales network in China
- Revenue to materialize from H2-2019 onwards

## **Priorities**

- Increase market penetration with existing product portfolio
- Leverage new FAP20 solution for physical access control, and time & attendance applications
- Extend geographic presence



# Targeting the high-security commercial rugged notebook market



#### **Achievements**

- ✓ Further ramp of Fujitsu volumes over the course of 2019
- ✓ Positive customer feedback for new FAP20 solution

#### **Priorities**

- Maintain strong customer relationships
- Leverage existing product portfolio and FAP20 in target notebook segments (high security / commercial)
- Advance ongoing technology evaluations with additional notebook manufacturers

#### Outlook

- The number of US tier-1 platforms using NEXT sensors will decline. During that time, the number of Fujitsu platforms using NEXT sensors will increase
- Good visibility H1-2019, less visibility for H2-2019



# **NEXT Biometrics Strategic Priorities**

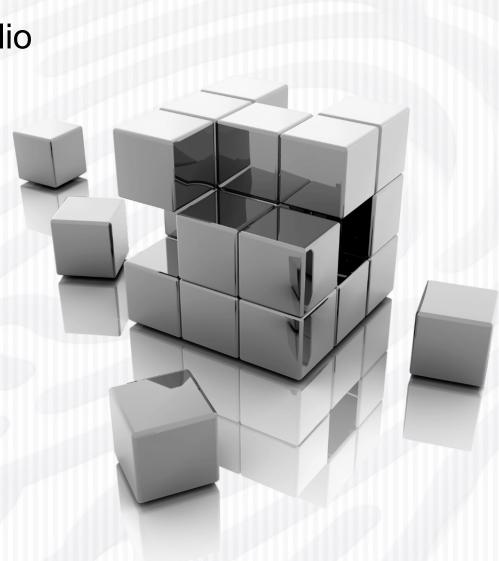


#### **TECHNOLOGY**

- Mass production of entire portfolio
- Further commercialization of payment smart card (dual interface) solution



Stay lean and focused



#### **GROWTH & PROFITABILITY**

- Revenue growth in government ID, access control, notebook
- Further gross margin improvement
- OPEX reduction program with full impact from Q3-2019
- Disciplined and targeted R&D spend

#### MARKET

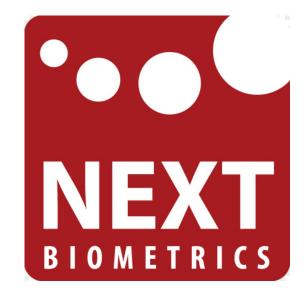
- Stay strong in notebook
- Expand market share in Government ID
- Grow access control through distribution channels
- Be ready when payment card market takes off

# **Key Business Steps 2019**



- Increase design wins and revenue across product range
- Ramp India sales and capitalize contracts and order backlog
- Further expand smart card ecosystem partnerships and network
- Demonstration and sampling of Dual Interface solution
- Volume production start of FAP20 sensor
- Significant increase of sensor module shipments to Fujitsu expected
- OPEX to decline in H2-2019





One Touch.

One You.

NEXT Biometrics

